



Foresight Competence and Responsible Innovation in Industry: interrelations and policy implications

Łukasz Nazarko

l.nazarko@pb.edu.pl

Białystok University of Technology (PL)

Rafael Popper

rafael.popper@manchester.ac.uk

University of Manchester (UK)

University of Turku (FI)

Futures Diamond (UK)

Technology Partners (PL)

Research info

- **Related Projects:**

- Future-Oriented Technology Assessment as an instrument supporting Responsible Research and Innovation
- Public Participation in Developing a Common Framework for the Assessment and Management of Sustainable Innovation (CASI)

- **Methodology:**

- survey of 100 large Polish enterprises (production and services) – a pilot study
- survey and stocktaking of 500+ European sustainable innovations

- **Profile of participants:**

- high-level management, R&D staff, product development specialists
- innovators - including business, government, research and civil society stakeholders

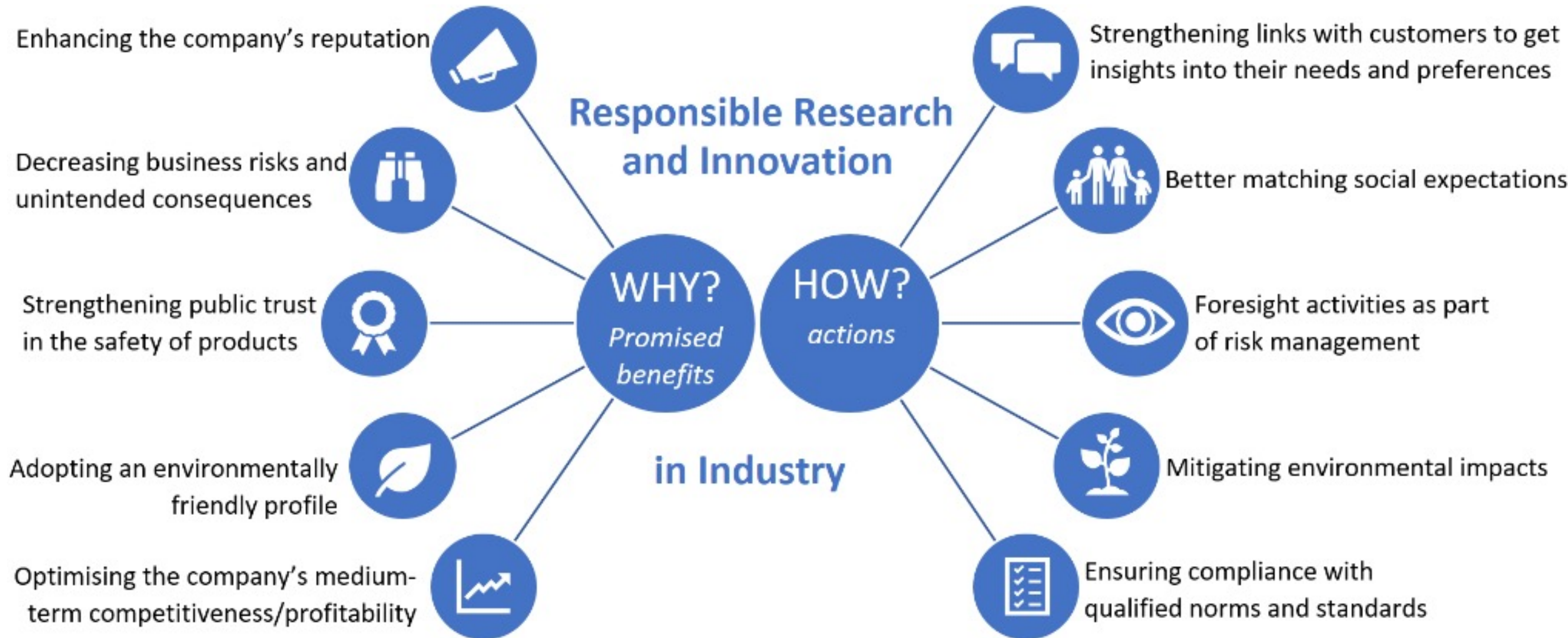
- **Time:** years 2020-2021 (+ stocktaking ongoing)

- **Research questions:**

- Are companies with stronger foresight capabilities more responsible innovators?
- What is the relation of the Grand Challenges-related innovation priorities of Polish enterprises with the sustainability oriented Policy Agendas derived from pan-European mapping?
- How to support enterprises in building embedded foresight and RRI competences?



RRI in business – promised benefits and proposed actions



Diagnosing RRI and Foresight capabilities

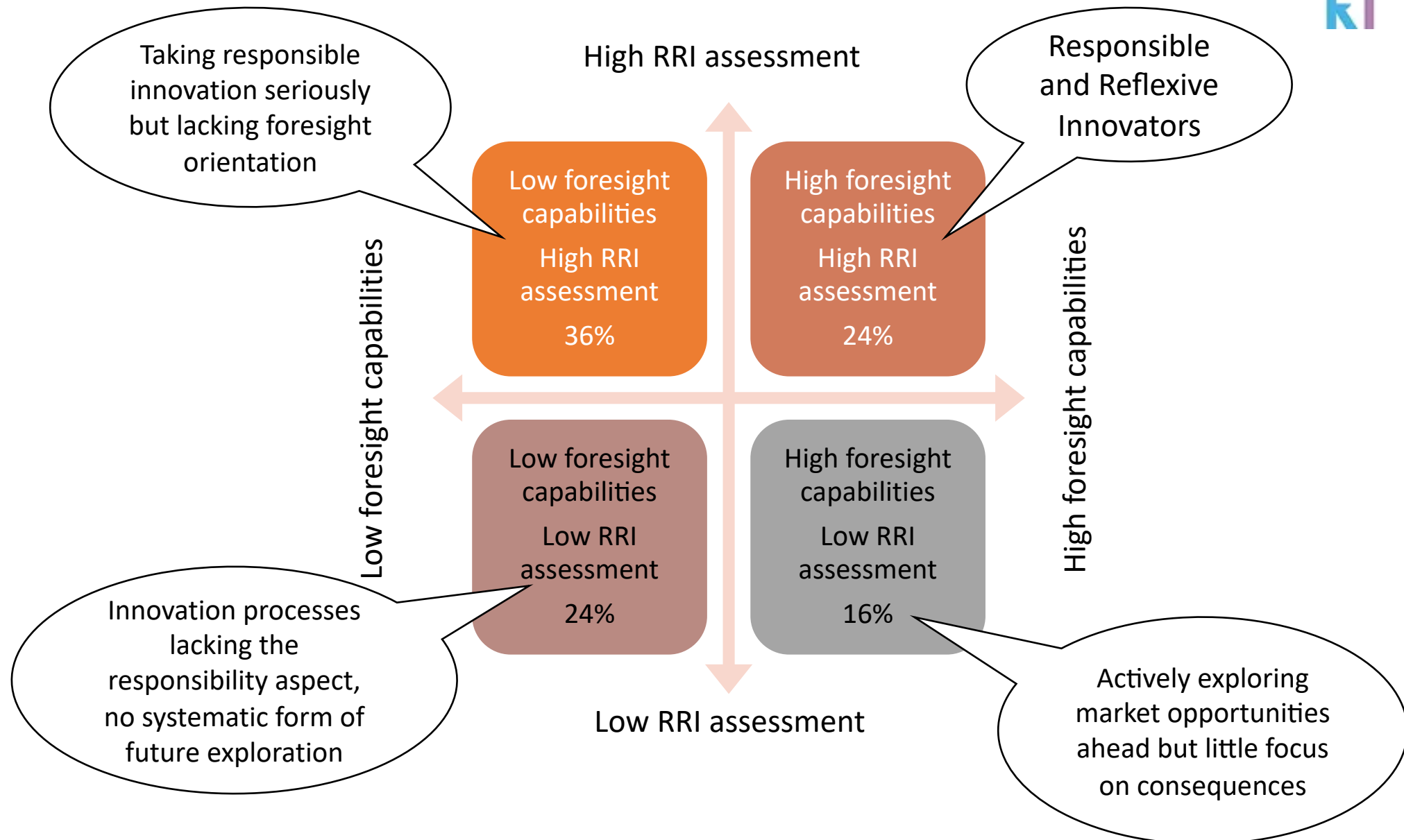
Foresight capabilities:

1. Use of foresight tools in the enterprise's operation (PEST, STEEP, TEEPSE critical issues analysis, environmental scanning, horizon scanning, scenarios, Delphi, cross-impact analysis, simulations, modelling, roadmapping)
2. Acknowledgement of the need to increase staff competences in the application of future-oriented methods and tools

RRI assessment:

1. Company activity helps tackle Grand Societal Challenges (climate change, demand for energy, shrinking natural resources, water deficit, ageing society, privacy, security, etc...)
2. Involving stakeholders in the product development
3. Reflecting on the possible impact of new products on the environment and society
4. Ability to change after receiving feedback from stakeholders, including withdrawing the product from the market or aborting the new product development
5. Building scenarios of product life cycle

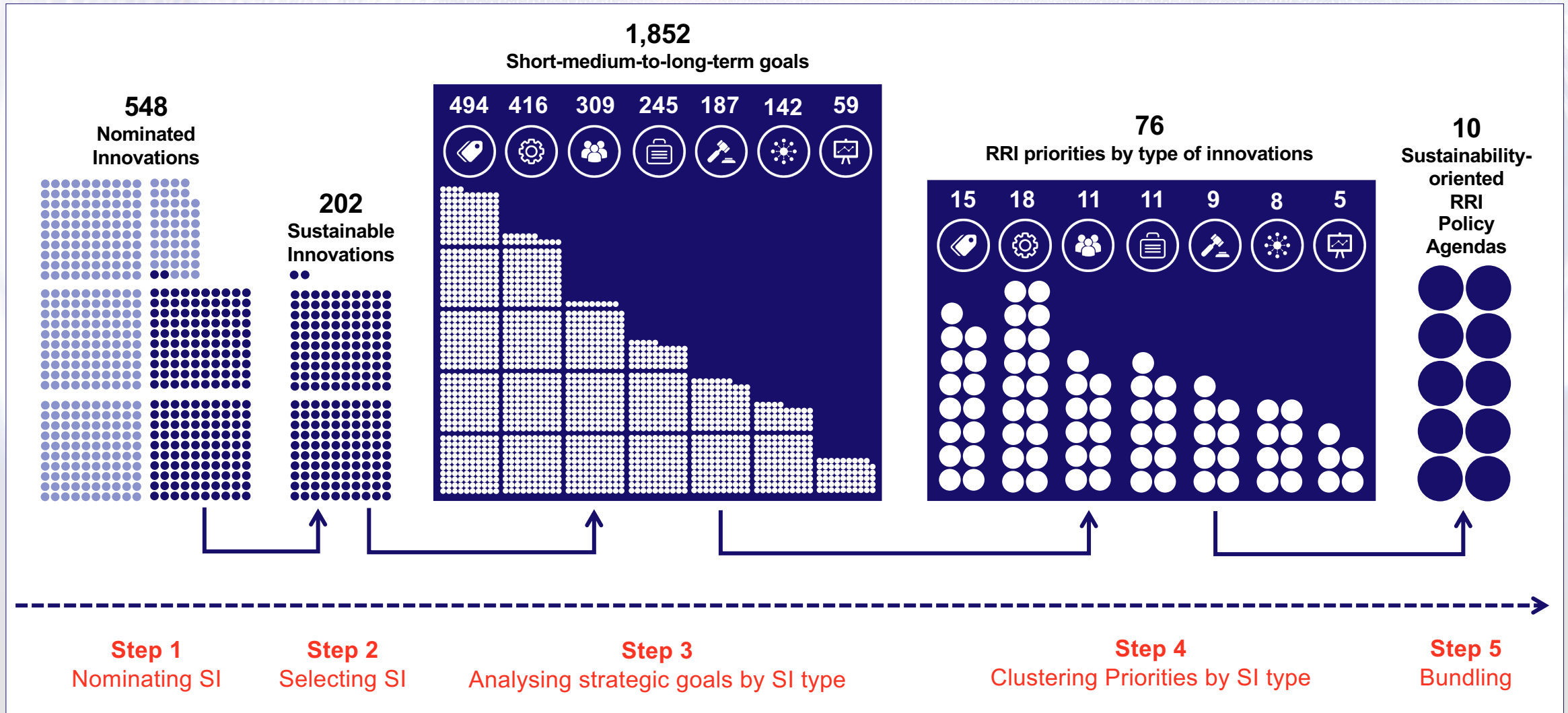
Four types of companies?



The background of the slide is a close-up, artistic photograph of a jellyfish. The jellyfish's bell is at the top, showing a textured, translucent surface with some internal structures visible. Numerous long, thin, white tentacles hang down from the bell, filling the lower half of the frame. The lighting is dramatic, with a bright, warm glow emanating from the center of the jellyfish's bell, creating a lens flare effect. The overall color palette is dominated by deep blues and purples, with the white tentacles providing a stark contrast.

Towards a Sustainability-oriented RRI Policy Agenda

From Innovator's goals to Sustainability-oriented RRI Policy Agendas



Priority Areas by type of Innovation

76
RRI priorities by SI type
↓
10
RRI Agendas

38 SI selected from 194 Product innovations

1. Energy
2. Waste
3. Air quality
4. Water
5. Public transport
6. Carbon footprint
7. Construction
8. Pollution
9. Regional development
10. Emissions
11. Electric vehicles
12. Food production
13. Green roofs
14. Heating and cooling devices
15. Recycling



48 SI selected from 121 Service innovations

1. Energy
2. Circular economy
3. Waste
4. Emissions
5. Renting and sharing services
6. Public transport
7. Electric vehicles
8. Rural areas
9. Knowledge sharing
10. Water
11. Communication of hazards
12. Organic food
13. Air/land/water quality
14. Cultural heritage
15. Traffic
16. Air and noise pollution
17. Advice to citizens
18. Goods distribution to shops



48 SI selected from 75 Social innovations

1. Organic food
2. Lifestyles & consumption patterns
3. Community life and development
4. Construction waste
5. Local quality of life
6. Public awareness & participation
7. Children's interest and skills
8. Conscious use of resources
9. Transport
10. Water access
11. River and stream water quality



22 SI selected from 62 Organisational innovations

1. Water saving
2. Strategies for businesses
3. Engaging customers
4. Emissions
5. Waste management
6. Local communities
7. Surplus of resources
8. Food supply chain
9. Smart grid
10. E-waste recycling
11. Business practices



25 SI selected from 46 Governance innovations

1. Energy saving policies
2. Multi-stakeholder engagement
3. Climate change
4. Engaging citizens
5. Public transport networks
6. Emissions
7. Air quality
8. Renewable energy
9. Reliable data



16 SI selected from 31 System innovations

1. Energy saving policies
2. Renewable energy
3. Natural resources
4. Food waste
5. Quality of life, water and air
6. Endangered species
7. Food industry
8. Integrated applications & systems



5 SI selected from 19 Marketing innovations

1. Organic food
2. Sustainable shopping practices
3. Eco-labels/businesses
4. Sustainable communities
5. Waste stream to landfills



Sustainability-oriented RRI Policy Agenda

Promoting
foresight for
sustainability
governance and
intelligence

Deploying
responsible
environmental
and resource-
efficiency
strategies

Creating
sustainable
biofuel and
renewable
energy solutions

Advancing
recycling and
circular use of
waste and raw
materials

Embedding
sustainability in
cultural and
holistic
education
models

Strengthening
eco-community
empathy and
crowd-funded
development

Developing
sustainable
urban and rural
infrastructures
for the
bioeconomy

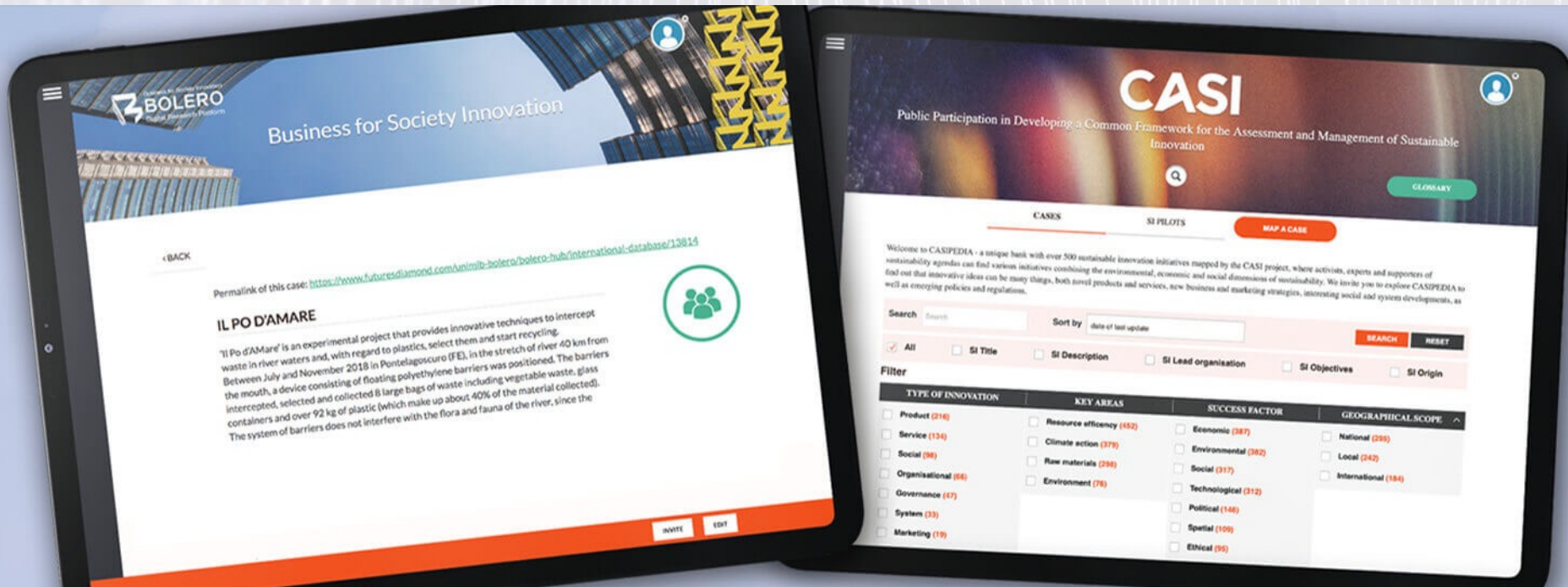
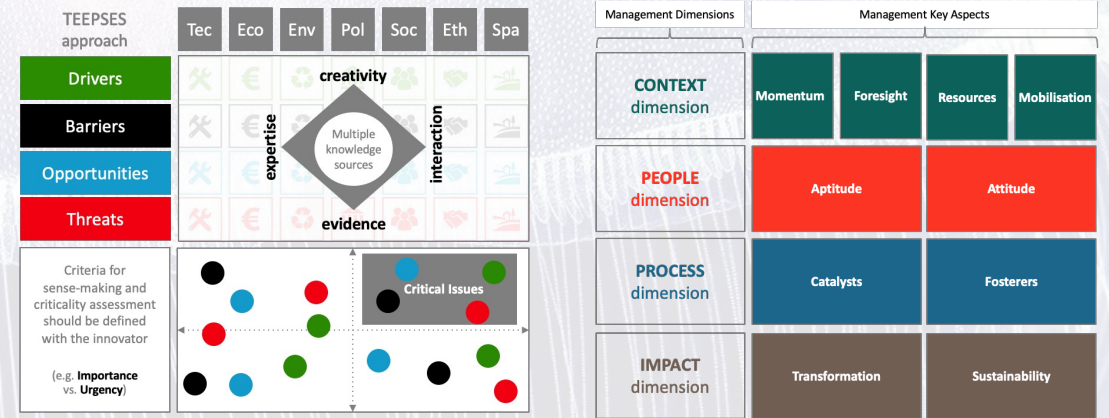
Fostering eco-
local-agriculture
and bio-
resources
efficiency

Implementing
sustainable
transport and
smart mobility
innovations

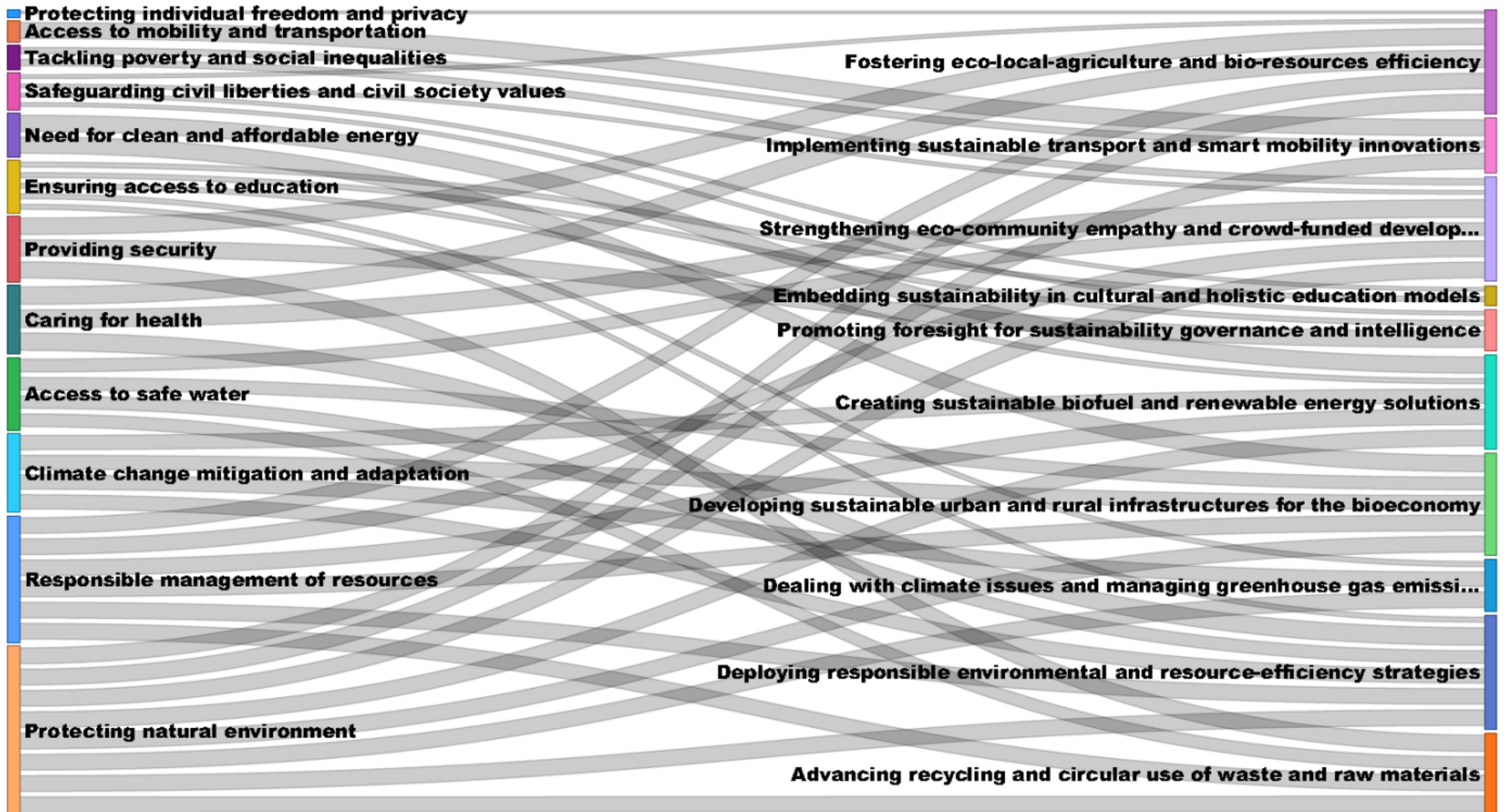
Dealing with
climate issues
and managing
greenhouse gas
emissions

How to support enterprises in building embedded foresight and RRI competences?

- By linking SMEs goals to SDGs
- By supporting SMEs and innovators to **systematically engage** in:
 1. **Sustainability assessment and management**
 2. **Critical Issues Analysis**
 3. **Action Roadmapping**



POLICY AGENDAS: relevance to Polish enterprises



Conclusions

- Are companies with stronger foresight capabilities more responsible innovators? **Not necessarily**
- What is the relation of the Grand Challenges-related innovation priorities of Polish enterprises with the sustainability oriented Policy Agendas derived from pan-European mapping? **Multi-directional, oriented mostly at environmental challenges (much less on socio-economic ones)**
- How to support enterprises in building embedded foresight and RRI competences?



Areas of future study

- Extend the study to a larger population of enterprises. Perform cross-sectoral and cross-country studies.
- Design novel empirical studies that could bridge the theory and practice of responsible research and innovation?
- Study the understanding and perception of responsibility in innovating enterprises?
- Confront the (Europocentric?) RRI paradigm with approaches in other world regions.
- Test the relevance of tools like key responsibility indicators (responsibility KPIs), innovation responsibility scorecard, RRI index

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Thank you!

L.Nazarko@pb.edu.pl

rafael.popper@manchester.ac.uk

